



# **Vertical Limit Construction**

# Accelerates Search and Selection Process for Qualified Contractors

Founded in 2002 and based in Minnesota, Vertical Limit provides comprehensive services for cell towers located across the U.S., including remote and new locations.



## **Industry**

**Telecommunications** 

### Profile

- Founded in 2002
- Based in Minnesota, with regional offices throughout the U.S.
- Leading provider of infrastructure services for wireless networks across North America

## Challenges

- Identification process for qualified contractors was cumbersome
- Selection process for new contractors was resource intensive and slow
- Manual tracking of documents was error prone

#### **Solutions**

- Avetta Contractor Network
- Supplier Prequalification
- Supplier Audits
- Insurance Monitoring

#### Results

- Improved search efficiency with instant access to thousands of qualified contractors
- Reduced contractor selection and approval process time by more than 50%
- Enabled geographical prioritization and screening of contractors to find best performers
- Reallocated internal resources to focus on other strategic projects

# The Challenge

As a leading provider of infrastructure services to the wireless telecommunications industry, Vertical Limit plans, builds, modifies, optimizes, and maintains wireless networks across North America. Cell towers are located in all types of environments, from swamplands to remote mountain tops to city streets—and they all must be accessed by Vertical Limit in time of repair or replacement. Because these towers can have technical issues at any time of the day or night, the company depends on contractors to supplement staff whenever and wherever they are needed.

With human safety a primary concern at these worksites, hiring qualified and well-trailed contractors is an essential component of Vertical Limit's business. "Unlike traditional service companies, we send our contractors to places where few people have been before. Finding and approving qualified contractors is a time-and resource-intensive manual process that can take weeks," said Justin Gillette, Director of Risk Management at Vertical Limit.

Working on cell towers hundreds of feet above the ground can be a risky endeavor if not done to exacting standards. With a zero-incident philosophy, Vertical Limit's staff needed to move beyond its manual processes to an effective platform to prequalify potential contractors for its growing business. "At Vertical Limit, safety is at our core. We live and breathe it every day. We need to be sure qualified people are on our projects, ensuring everyone comes home safely," said Eric Bicknese, CEO of Vertical Limit.

## The Avetta Solution

Vertical Limit began working with Avetta as a supplier in 2013, and was impressed with the quality of the solution and training capabilities. When they decided to become a customer of Avetta in 2017, the choice was easy for several reasons. "Many of the large wireless carriers and other industry players were already using the Avetta solution. In addition, 60% of our existing subcontractors were in the system," said Gillette. "Consolidating information on a single industry platform simplified the search process for us so we can find qualified contractors much faster."

With Vertical Limit's previous experience on the Avetta platform, the transition from supplier to customer was rapid and seamless. "It's great to work with a vendor that has deep wireless service provider experience. Avetta understands our business and our urgent need for an effective database of highly qualified contractors. They had us up and running in under three months," said Gillette.

## **Avetta Contractor Network**

With over 300 clients and 57,000 contractor companies in over 120 countries, Avetta's network played a large role in Vertical Limit's decision to partner with Avetta. Access to the large database of qualified contractors and the ability to easily search by location, trade, and diversity metrics are standard with all Avetta subscriptions. "The ability to find new contractors provides substantial time-savings for our contractor search, review, and approval process. It's improved our efficiency by 50% or more," said Gillette.

## Supplier Prequalification

Vertical Limit's ability to collect and store prequalification information without using internal resources was significantly improved with Supplier Prequalification. To further streamline the process, Avetta's team of experts work with Vertical Limit's contractors to collect all information and verify it for accuracy. The solution enables quick and easy onboarding of new and existing suppliers-and access to all qualification information from any web-enabled device for a consistent view of the Vertical Limit supply chain.

## Supplier Audits

Avetta's auditing service enables Vertical Limit to minimize supply chain risk with detailed visibility into how their contractors perform critical safety procedures. With Supplier Audits, Vertical Limit gained valuable insights into their contactors through detailed reviews of safety manuals, training logs, on-site implementation, as well as best practice guidance from Avetta's safety experts.

To provide a complete view of their contractors' safety, the solution provides comprehensive reports with written and photographic accounts of positive safety practices, areas for improvement, and recommendations.

## **Insurance Monitoring**

Insurance Monitoring offers a single repository for all suppliers and contractor insurance documentation to simplify supply chain risk management. The solution allows Vertical Limit's suppliers and contractors to easily submit Certificates of Insurance to the Insurance Monitoring platform, where Avetta insurance professionals review and confirm that client-defined limits have been met.

When a contractor's status changes, the solution also provides automatic alerts that notify Vertical Limit. "It's great to have all the insurance information in one location. We can easily send, track, time-stamp and report on all alerts to ensure our information is up-to-date, and all of our contractors and suppliers are aware of new policies," said Gillette.

## The Results

With the Avetta network, Supplier Prequalification, Supplier Audits, and Insurance Monitoring, Vertical Limit has improved search efficiency by over 50% with instant access to thousands of contractors across the U.S. The company has also reduced supply chain risk with in-depth supplier audits and verification of contractor safety compliance and insurance. The solution has enabled geographical prioritization and screening of specific regions.

Streamlining its search and prequalification process with Avetta solutions has also allowed Vertical Limit to commit to new projects faster. "Before working with Avetta, it could take weeks to find and qualify contractors for projects in new locations. Now, we can identify and approve contractors in less than one week, which allows us to accept more projects," said Gillette.

44

We have always used cutting-edge technology to help us remain nimble and efficient in all areas of business. In that respect. Avetta's vendor pregualification solution more that fits the bill.

**Eric Bicknese, CEO** 

